



**DogsTrust**  
Worldwide

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**DOGS TRUST WORLDWIDE**

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Annual Review 2019

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### Organisational aim

We are working towards the day when all dogs across the world can enjoy a happy life, free from the threat of unnecessary destruction.

Cover: A happy client is pleased to be reunited with her still-drowsy dog, following their neutering operation, performed by vets working with the Bali Animal Welfare Association (BAWA). See page 8. Credit: Francesca Baker

This page: A vet from BAWA checks up on a dog, post-surgery. See page 8 for details of how Dog Trust Worldwide helps dogs in Bali. Credit: Francesca Baker

The trustees (who are also company directors); Philip Daubeny, Joanne Howard, Jim Monteith, Graeme Robertson, Phil White; present their annual report and financial statements for the year ended December 2019.



## Chairman's report

Welcome to the fourth annual report and accounts for Dogs Trust Worldwide. This year has seen us continue to make great strides to improve the lives of dogs around the world, sharing our expertise in dog population management and responsible dog ownership through several wide-reaching initiatives. Sadly, as I write this, the world is struggling with the Covid-19 pandemic. We will continue to be there to support our international colleagues in their drive to make a better life for the dogs who need help.

Last year saw our grants programme expand globally, with £4.3 million invested in overseas projects aimed at improving dog welfare standards, from education and training to neutering of owned and free-roaming dogs. Our ongoing work with Mission Rabies, a long-term project to vaccinate dogs in India and Malawi against rabies, continues to go from strength to strength. We have vaccinated over 140,000 dogs against this devastating illness through the project in Malawi and Goa in 2019 alone.

We've also continued to invest in capacity-building initiatives, through which our dedicated staff are able to share their extensive knowledge with smaller organisations, ensuring Dogs Trust's high standards of care are continually communicated and achieved.

Through our international training programmes and overseas workshops, we've been able to help organisations improve dog welfare standards on-the-ground, for example, holding humane dog-catching workshops in Malaysia and Indonesia. We've also assisted local government teams and NGOs with their neuter, vaccinate and return procedures.

This incredible work is vital, helping to ensure more dogs can live happy, healthy lives, free from the threat of unnecessary destruction. I'd like to take this opportunity to thank all of those who have played an important part in improving the lives of thousands of dogs through supporting Dogs Trust Worldwide.

### Graeme Robertson Chairman, Dogs Trust Worldwide



Graeme Robertson  
Credit: Richard Murgatroyd

## Executive Director's report

2019 has been a very busy and successful year for Dogs Trust Worldwide. We have continued to support a high number of overseas dog welfare organisations who share and uphold our vision and values. We now count 48 organisations across five continents among our grantees and have continued to support smaller organisations through our International training programme, overseas workshops and mentoring through our Global Assistance Programme (GAP).

We've extended our education, training and neutering campaigns to a new region of Bosnia and have seen first-hand the impact our work there has had since we started in Sarajevo in 2013. Through working with local vets to neuter free roaming dogs and our ongoing education programmes to help children and their parents understand the importance of neutering and properly caring for family dogs, we've been able to make a real difference: we have reduced street dog numbers in Sarajevo city from almost 12,000 when we started 7 years ago to around 3,000 now - borne out through our annual street dog counts. The welfare of owned dogs has also increased – the Veterinary Faculty reports significantly fewer cases of abused owned dogs.

Our 21st annual ICAWC conference in Malta proved to be a great success, with 229 delegates from 101 organisations across 31 countries attending a range of talks, workshops and networking events. It was wonderful to see some familiar faces and welcome new friends along. I'd like to extend my heartfelt thanks to everyone who has supported Dogs Trust Worldwide this year. I look forward to working together to achieve great things for the global dog population over the next 12 months and beyond.

### Karen Reed Executive Director, Dogs Trust Worldwide



Karen Reed

## Plans for 2020

In 2020, Dogs Trust Worldwide is planning to adopt a mentoring role for some of our overseas charities that we support with grants or training ("partner organisations"), providing more regular and detailed support in addition to our existing conferences and evaluation visits. We will also be reviewing our strategy, ensuring it aligns with the strategic direction of Dogs Trust as a whole.

## Dogs Trust Worldwide 2019 Achievements

Directly or through our grants to partner organisations:



**350,070** dogs were vaccinated



**97,235** dogs were neutered



**860,766** children were educated



**1,469** vets were trained

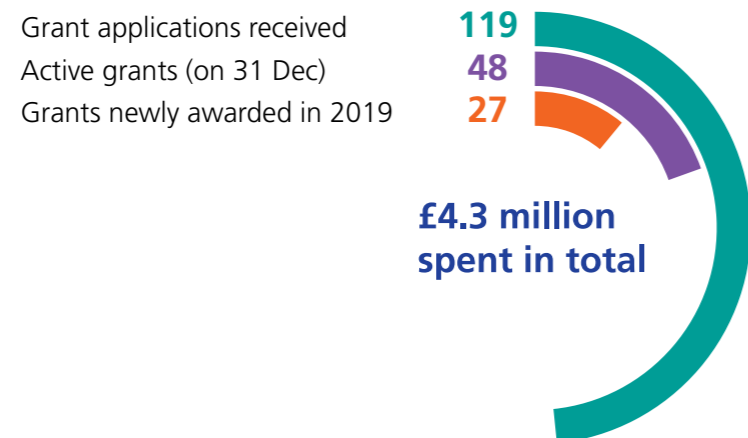
The focus for 2019 was improving the way we measure the impact of our work, working closely with a number of Dogs Trust's teams, including education, to ensure our work is having the desired lasting effect. We will be continuing to improve our monitoring and evaluation work to demonstrate the impact of some of our larger and longer-standing partners.

Currently, our work in Bosnia is conducted by our parent charity, Dogs Trust. Steps are in progress to register a separate legal entity in Bosnia that will be a subsidiary of Dogs Trust Worldwide. Once registered, the assets and liabilities of the Bosnian operation will be transferred to the new entity and all future activities in Bosnia will be conducted by it.

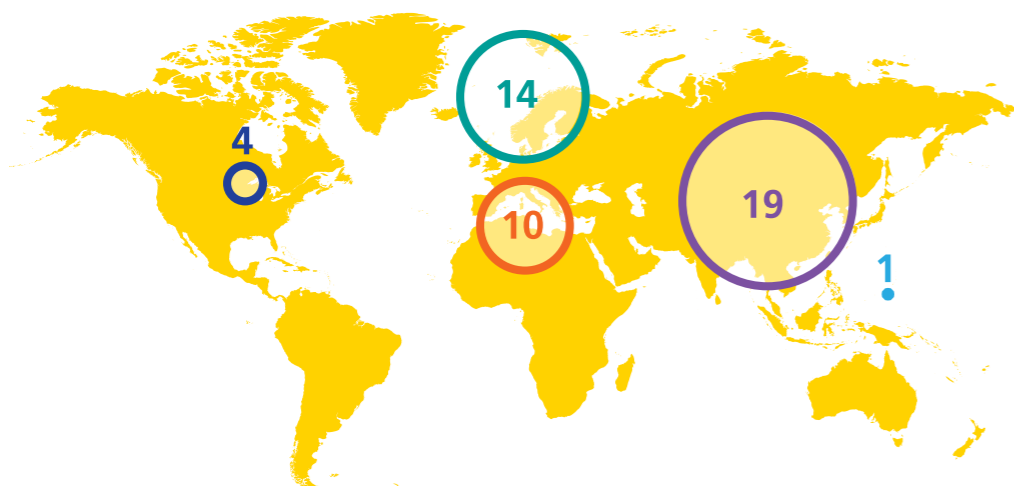
This will enhance our ability to conduct our charitable operations in Bosnia, including allowing fundraising activities to commence.

Following this transfer of activity, we will be working closely with the team in Sarajevo to further increase the impact the programme has made to date on dog welfare in the country.

# 1. THE GRANTS PROGRAMME 2019



## Number of projects funded in 2019:



## Grants given in 2019:



# Success Stories - How our grants have made a difference:

## Case Study A

<b>Organisation:</b>	<b>Mission Rabies</b>
<b>Project title:</b>	Rabies elimination through mass vaccination, India and Malawi
<b>Amount:</b>	£5.5 million pledged (£1,095,584 grant in 2019)
<b>Impacts:</b>	<b>200,000 dogs vaccinated against rabies</b> <b>641,215 children educated about rabies</b>

## Outcomes

Throughout 2019, we continued our ongoing work with Mission Rabies, in the second year of a five-year grant worth £5.5 million awarded to cover the costs of the vaccination of stray and owned dogs in India and Malawi, focusing on Goa in India and Blantyre, Zomba and Chiradzulu in Malawi.

The grant also covers the costs of running the mobile Mission Rabies truck in India, which trains vets and vet nurses in humane neutering. It also serves to widen the reach of the rabies vaccinations, and the delivery of education programmes to teach children about staying safe around dogs.

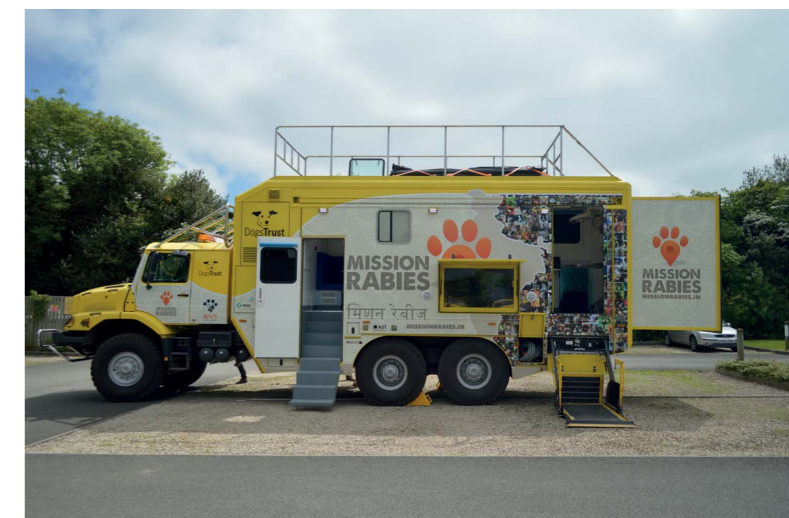
In Goa, a massive 116,000 dogs were vaccinated against rabies, and 175,000 children in more than 1,000 schools were educated in being safe around dogs and what to do if a dog bites. Only six positive cases of canine rabies were recorded in 2019, down from 81 in 2017.

In Malawi, the team were proud to report that 90,000 dogs were vaccinated in 2019. Over 30,850 of these were vaccinated during an eight-day campaign in the city of Blantyre. 466,000 children were reached through more than 200 education sessions and a new teacher training programme was rolled out to teaching staff to help sustain the education of children for years to come. 34 positive cases of rabies were identified through surveillance work, indicating how important the surveillance work is to assess progress.

The Mission Rabies truck vet-training programme continued throughout 2019, despite a cyclone in Goa halting proceedings until repairs could be carried out. There were a total of 13 surgical courses held over the year, training 92 Indian vets in safe surgical neutering practices and 153 vets on 7 specialist courses. A total of 2,501 dogs were neutered through the truck programme.

## Outcome

Activity	Total 2019	Total 2018
<b>Dogs vaccinated</b>	208,480	184,437
<b>Dogs neutered</b>	2,501	1,339
<b>Children educated</b>	641,215	696,471
<b>Vets trained</b>	245	115



Credit: Richard Murgatroyd



Credit: Richard Murgatroyd

## Case Study B

<b>Organisation:</b>	<b>Bali Animal Welfare Association (BAWA), Indonesia</b>
<b>Project title:</b>	Six-month Catch/Neuter/Vaccinate/Release programme for owned and unowned dogs in villages living near Mount Agung volcano, to curb dog breeding.
<b>Amount:</b>	£49,869
<b>Outcomes:</b>	<b>807 dogs sterilised 965 dogs rabies vaccinated and parasite controlled</b>

### Impact

Mount Agung erupted in November 2017 and has been active ever since; emitting clouds of ash and steam in its wake. More than 140,000 people were evacuated from the area at the time, with many forced to leave their dogs behind.

Following this eruption, reports suggested that there had been a surge in dog breeding and an increase in dogs showing signs of poor health. When the volcano warning was downgraded villagers were able to return home up to four kilometres from the crater; but they struggled to return to normal life due to the disruption to their livelihoods and a decrease in tourism. The knock-on effect was that there were noticeably more stray dogs, whose litters posed a further burden on the local communities, and whose welfare was uncertain.

As a result, Dogs Trust Worldwide supported Bali Animal Welfare Association (BAWA) to undertake a project to achieve a stable, rabies-free and healthier dog population within the Karangasam region; one of the poorest regencies in Bali on the south-westerly slopes of the volcano. Their teams worked door-to-door across 28 sub-villages, educating the community about the benefits of getting their dogs neutered. Their experienced veterinary team also created pop-up clinics in village community halls to carry out the surgeries.

Over a six-month period BAWA sterilised 807 and vaccinated 965 owned and unowned dogs with the assistance of the government. BAWA will continue to survey these villages annually and will return to vaccinate, spay and neuter these dogs when necessary as part of their commitment to maintain the impacts of this project. Plans are already afoot to continue this project in neighbouring villages.

Dogs Trust Worldwide facilitated a three-day Humane Dog Catching and Handling training refresher course for BAWA and government officials. The course was delivered by one of Dogs Trust's senior behaviour and training advisers, together with an external humane animal control consultant.

The interactive course provided participants with an in-depth understanding of how to maintain the highest levels of animal welfare for every stage of the dogs' journey when being caught for spay, neuter and vaccination programmes.

The training consisted of a day-long theoretical workshop, with topics covered ranging from dog behaviour, body language and safe and strategic catching strategies to diseases which can be transmitted from dogs to humans, and equipment selection.

On the second day, participants watched practical demonstrations and practised catching moving targets in small teams using footballs on the beach. On day three the teams put the theory into practice and caught dogs in a challenging location for rabies vaccination.



Credit: Francesca Baker



Credit: Francesca Baker



Credit: Alasdair Bunyan

## Case study C

<b>Organisation:</b>	<b>Buckaroo A Marlene Neumann Initiative, South Africa</b>
<b>Project title:</b>	Buckaroo Sterilisation Drive
<b>Amount:</b>	£38,020
<b>Outcomes:</b>	<b>684 dogs sterilised, rabies vaccinated, and protected against parasites</b>

### Outcomes

In 2019, Dogs Trust Worldwide began funding Buckaroo to help with their ongoing work to improve dog welfare in the rural township of Brakfontein on the Eastern Cape of South Africa. In townships such as these, where money is sparse, pet dogs are unable to receive basic care they need to stay healthy and happy and puppies are born into an uncertain future. To help ensure the township's dogs are well looked after, Buckaroo work closely with the community to provide practical advice for caring for dogs, along with veterinary treatment, food supplies and wooden kennels to give the dogs a safe spot to shelter from the African sun.

This grant is funding the spay and neuter surgeries of 684 dogs within the township, both closely managing the dog population and allowing Buckaroo to continue their welfare programme. Encouragingly, Buckaroo's annual surveying has already detected positive changes since the project started, with less dogs showing signs of malnourishment and less unwanted litters of puppies being born within the township.

Founder, Marlene Neumann, "It's so exciting that Buckaroo has 'gone international' and has been recognised in this way. The extra funding would essentially allow us to sterilise almost double the amount of dogs we generally sterilise in a year."

Township residents on the impact this project has had;

*"Buckaroo is helping me very well. I have always had dogs who have died at three months. Since Buckaroo came no dogs here have died. They are here by my side. All five dogs they are very good now. The dogs are now strong."*

Nelson

*"Buckaroo supported us very well in this community. Our dogs are better than before. I am happy with my dogs. I love my dogs."*

Vido



## Case Study D

<b>Organisation:</b>	<b>Animal Nepal</b>
<b>Project title:</b>	Karuna Animal Welfare Project - Lumbini
<b>Amount:</b>	NPR4,896,725 (£33,000)
<b>Outcomes:</b>	<b>Catch, neuter, vaccinate and release 700 dogs, vaccinate an extra 800 dogs against rabies and deliver veterinary treatment to 200 dogs in Lumbini</b>

## Impact

Through funding from Dogs Trust Worldwide, Karuna Animal Welfare Project in Lumbini aims to sterilise and vaccinate 700 of the area's dogs, inoculate an additional 800 dogs against rabies and treat 200 sick and injured dogs between May 2019 and June 2020.

This additional funding will allow this organisation to build on the previous work they carried out through a Dogs Trust Worldwide grant in 2018, which saw them sterilise 402 dogs in Lumbini. The much-needed 'Catch, Neuter Vaccinate, Release' programme will allow Animal Nepal to create a healthy, rabies-free population of street dogs and to ensure the number of dogs living within the community remains at a sustainable level.



A Master at the Zhong Hua Chinese Buddhist Monastery in Lumbini adopted two stray dogs named Chiu and Suva (Chinese for numbers one and 15). They are very well looked after and the Monk is regularly in touch with Animal Nepal for their vaccinations and other treatments. It is encouraging to see religious leaders in the community setting good examples by showing compassion to the area's population of street dogs.

In his own words, "Monks should not only be preaching about compassion towards animals, they should be actively protecting them."

## 2. CAPACITY BUILDING

### International Companion Animal Welfare Conference (ICAWC) Valletta, Malta

<b>229</b>	delegates attended
<b>31</b>	different countries represented
<b>30</b>	presentations given

The 21st ICAWC, held in Malta, welcomed 229 delegates from 101 organisations and 31 countries to a two-day programme of knowledge-sharing through presentations, workshops and networking events.

Some delegates visited the Malta Society for the Protection and Care of Animals (MSPCA) facilities in Floriana. This was followed by interactive workshops covering subjects such as fundraising, dog behaviour and practical advice on setting up a neutering clinic.

Talks and presentations from international speakers and leaders in their field included Luke Gamble (founder and CEO of Mission Rabies and World Veterinary Services), Carolyn Menteith (accredited dog trainer and behaviour expert) and Dr Rachel Dean (evidence-based veterinary medicine expert) among others. The presentations covered a range of topics that play a key role in improving standards of dog welfare, such as training and behaviour, education and fundraising. The 22nd ICAWC will be held in Sofia, Bulgaria from the 6-8th October 2020.

*"Dogs Trust was thrilled to take ICAWC to Malta this year. It was my first time attending the conference and I was overwhelmed by the positivity and friendliness of all the delegates. Speaking to those in attendance, it is clear to me that the conference provides delegates with an essential forum to network with like-minded people from across the world and share ideas in an informal environment, and that's what makes it so special."*

Dogs Trust Chief Executive and ICAWC Chairman, Owen Sharp

### International Training Programme (ITP)

Our bi-annual international training programme welcomed 29 delegates from over 15 countries to our London rehoming centre in Harefield, London for our week-long course of knowledge-sharing around improving dog welfare.

The ITP aims to help smaller animal welfare organisations to improve their understanding of humanely managing dog populations and sharing best practice on how to run an animal shelter efficiently. All expenses are covered during the stay, while the participating organizations themselves are asked to cover the costs of flights and visas.

For one full week in March and September 2019, the delegates attended sessions facilitated by a range of different Dogs Trust teams as well as other external experts. These included setting up education programmes, the role of communications and social media, how to run a charity shop successfully, set up an effective fundraising programme and practical dog behaviour, handling and training tips.

Following the course, delegates are asked to tell us what their organisation is now doing differently as a result of the training. The successful organisation is awarded £500 towards travelling to the next International Companion Animal Welfare conference. In 2019, the successful delegate joined us from Animal Rescue Cyprus; she shared how the shelter had set up a database of their dogs so they

could monitor their progress through the shelter to adoption better. They also transformed a pen so that the smaller dogs could be more comfortable and to make cleaning easier.

What our delegates had to say:

*"ITP and my further practical training at Harefield rehoming centre were life-changing opportunities that provided me with immense knowledge and hands-on experiences in international standards of animal welfare! Thank you to everyone at Dogs Trust for helping teaching and sharing your wealth of expertise and resources."*

*"We returned so full of ideas and so grateful they could learn so much about animal protection and also about friends we have now all over the world."*

*"What I loved most was that every speaker was showing the highest level of compassion for animals. It is like they were speaking with one voice."*

Bursaries were awarded to assist a small number of attendees with costs of attending our ITP programmes, ICAWC but also the external International Companion Animal Management Coalition (ICAM) Conference.



Credit: Richard Murgatroyd



### 3. GRANT EVALUATION VISITS

In addition, financial support was given to vets and veterinary nurses to undertake neutering training, held in India and Thailand at the International Training Centres (ITC) run by Worldwide Veterinary Service. The participants received hands-on practical and theoretical training to refine their skills and knowledge of working within a spay/neuter or sterilisation clinic.

- Two vets and two veterinary nurses from Egyptian Vets for Animal Care (EVAC) in Egypt attended training in Goa, India. Over 200 dogs were vaccinated and sterilised as a result.
- Four Bangladeshi vets and vet nurses from Obhoyaronno Animal Welfare Foundation attended training in Goa, India. Over 200 dogs were vaccinated and sterilised following this.
- Seven Filipino vets from Animal Kingdom Foundation (AKF), Palawan Animal Welfare Foundation and Philippine Pet Birth Control Centre Foundation (PPBCCF), visited the ITC in Thailand for a surgical training course.

#### Global Assistance Programme

Funded by Dogs Trust Worldwide, two Dogs Trust staff members from Shrewsbury Rehoming Centre and Salisbury Rehoming Centre shared their knowledge and experience of running a shelter smoothly, with staff and volunteers at a rural shelter in Latvia, The Pets Second Home. Staff presented ideas for in-kennel enrichment and worked alongside local staff to expand their dog training routines.

Another two members of Dogs Trust staff from Basildon Rehoming Centre and Manchester Rehoming Centre visited current grantee Rifugio Fata in southern Italy. During this visit, they worked alongside shelter staff and volunteers, providing their guidance and expertise in areas such as improving a dog's wellbeing in a kennel environment, dog behaviour, adoption and how to maximise the efficiency of shelter operations.

In 2019, Dogs Trust Worldwide team members visited ongoing projects in Mexico, Bangladesh, Russia, Indonesia, Nepal, Thailand, Lithuania and USA (Wisconsin and Kentucky) to evaluate progress.

#### Lithuania

Dogs Trust Worldwide members of staff visited Animal Rights Protection Lithuania (ARPOL) and their mobile clinic, to check on progress. Dogs Trust Worldwide's grant is assisting their mobile clinic in offering spay/neuter services, vaccinations and microchipping to dog owners in the Kedaianai district, Lithuania. According to ARPOL's research (2018), 53% of rural households have at least one unneutered dog.

The project will be neutering 450 dogs over a period of five months, which reaches a 75% coverage of the total owned-dog population in the area. They will also be using these clinics as an opportunity to talk to owners about their dog's welfare. The visiting team also met the mayor of Kedaianai and the state vet department in Vilnius to discuss responsible dog ownership and the importance of these services offered to the community.

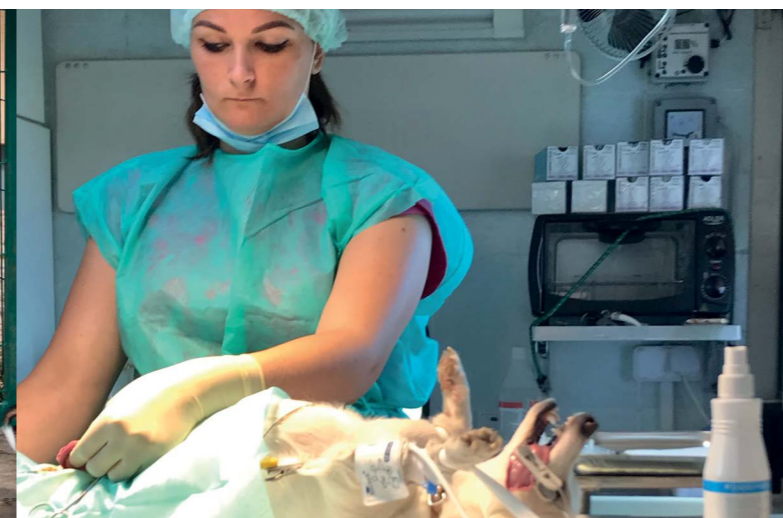
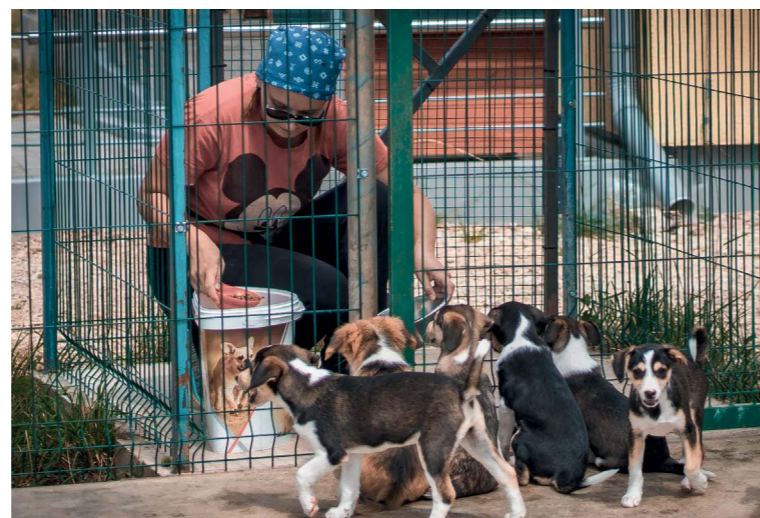
#### USA

To support our affiliate charity, Dogs Trust USA, Dogs Trust Worldwide staff members carried out an evaluation visit to Dogs Trust USA grantee, the Wisconsin Humane Society, in Milwaukee. This programme targets an under-privileged and economically distressed area of Milwaukee, building relationships with the communities through daily door-to-door outreach to help people take care of their much-loved dogs.

Milwaukee's under-privileged communities have limited physical access to pet-care resources, including neutering. There are no retail outlets or vet clinics in the community, yet there are an estimated 35,000 animals living there. Nearly half the residents live below the poverty line.

Scoping visits were also made to projects in Kenya, Nepal and Russia and conferences were attended in India (Commonwealth Veterinary Association), USA (Humane Society Expo and Best Friends), China (Animals Asia) and Kenya (International Companion Animal Management Coalition).

Both: Puppy socialisation during our Global Assistance Programme at Pets Second Home, Latvia  
Credit: Mikhail Ryzhkvov



Left: Neutering operation, mobile clinic in Lithuania (ARPOL)  
Right: We made a grant evaluation visit to the Wisconsin Humane Society

## 4. PUBLIC BENEFIT

The Trustees pay due regard to Dogs Trust Worldwide Commission guidance on public benefit. Dogs Trust Worldwide benefits the public in the following ways:

- Reducing the risk of death from rabies carried by dogs, through our mass vaccination programmes, such as Mission Rabies in India and Malawi.
- Improving the surgical and post-operative care skills of veterinary professionals, through the funding of various training courses, who in turn can then provide more support to the general public dog owners.
- Helping individual animal welfare practitioners, and those from smaller non-profit organisations, feel supported and reassured that they are not alone, through our international training programmes, international companion animal welfare conference and the global assistance programme placement.
- Encouraging and inspiring individuals overseas to have the confidence, knowledge and financial support to improve canine welfare in their own countries.
- Helping people, especially children and teenagers to build up a strong bond of friendship with their dog, e.g. through the funding of Dog School in South Africa, and so helping the well-being of these individuals.



Bringing community dogs in for neutering surgery, Dhaka, Bangladesh  
Credit: Obhoyaronno Bangladesh Animal Welfare Foundation, Allison Joyce



# Financial review

Dogs Trust Worldwide received a grant of £4,204,000 (2018: £3,880,000) in the year from its parent Dogs Trust, as well as other donations of £38,000 (2018: £45,000).

Grant expenditure for the year was £3,535,000 (2018: £3,127,000) relating to grants committed to partner organisations, whilst direct costs incurred for the annual ICAWC conference, as well as for monitoring and administering grants, totalled £533,000 (2018: £548,000). Support costs totalling £118,000 (2018: £90,000) were recharged from Dogs Trust representing the work performed by Dogs Trust staff in relation to the activity of Dogs Trust Worldwide during the year.

Dogs Trust Worldwide therefore reported a deficit of £7,000 (2018: surplus of £161,000), with £267,000 (2018: £274,000) retained in unrestricted reserves.

## Structure, Governance and Management

### Governing document

Dogs Trust Worldwide is a private company limited by guarantee (company number 09365971) and a registered charity (charity number 1167663), governed by its Memorandum and Articles of Association dated 23 December 2014. The sole member, Dogs Trust Trustee Limited, agrees to contribute £10 in the event of Dogs Trust Worldwide winding up.

### Directors and Trustees

The trustees during the year (who are also directors of the company) were:

Graeme Robertson	Chairman
Philip Daubeny	Vice Chairman
Stephen Langton	Honorary Treasurer (retired on 7 November 2019)
James Monteith	Honorary Treasurer (appointed on 7 November 2019)
Joanne Howard	Non-executive director
Phil White	Non-executive director

Trustees are nominated to the board and unpaid. The board meets twice a year and has the power to delegate management to officers of Dogs Trust Worldwide. New trustees receive an induction course covering all the operations and activities of Dogs Trust Worldwide and may attend seminars and training courses on relevant subjects. Day to day management of Dogs Trust Worldwide is delegated to Karen Reed – the Executive Director. The remuneration policy of Dogs Trust Worldwide is set by the Finance and General Purposes Committee of the parent entity, Dogs Trust.

### Related parties

None of the trustees receive remuneration or other benefit from their work with Dogs Trust Worldwide. Graeme Robertson, Philip Daubeny and James Monteith are Council members of Dogs Trust and Directors of Dogs Trust Trustee Limited, the sole trustee of Dog Trust. As the majority of trustees are also Council members of Dogs Trust, Dogs Trust Worldwide is deemed a subsidiary of Dogs Trust. Dogs Trust supported Dogs Trust Worldwide with a grant in the year as noted in the Financial Review above.

### Reserves policy

Dogs Trust Worldwide's policy is to maintain funds ("the free reserves") approximately equal to six months of operating expenditure based on current budgets. This will enable Dogs Trust Worldwide to meet the requirements of ongoing projects and to operate effectively. As at 31st December 2019 Dogs Trust Worldwide had free reserves of £266,569, representing 6 months of operating expenditure. Dogs Trust Worldwide will look to maintain this level over the coming years.

### Grant expenditure policy

Dogs Trust Worldwide awards grants to other organisations ("partner organisations") for specific projects as part of delivering its charitable activities. Dogs Trust Worldwide undertakes a formal appraisal of each project and partner organisation before making the grant. All grants are subject to a specific grant agreement. Dogs Trust Worldwide monitors and evaluates progress and if it is not satisfied that the grant is being managed according to the agreement, it can delay or discontinue it. In 2019 Dogs Trust Worldwide spent £3,535,000 (2018: £3,127,000) in grants to partner organisations in relation to its work. Further detail is shown at note 4 to the Accounts.

### Risk management

The trustees have assessed the identified major risks to which Dogs Trust Worldwide is exposed, in particular those related to its operations and finances. These include the health and safety of staff when working overseas, impacts on Dogs Trust Worldwide's reputation due to misappropriation of funds or fraud, bribery and corruption by overseas grant recipient organisations, Dogs Trust Worldwide's animal welfare and veterinary standards not being upheld by grant recipient organisations, processes around funds transfers and external threats to service continuity. The trustees are satisfied that adequate systems are in place to manage the adverse effects of any such exposure.

The key controls used by Dogs Trust Worldwide include:

- Face-to-face country and project briefings for staff including an overall assessment of risk and mitigation measures prior to any international travel
- Thorough due diligence on prospective grant recipients using a risk-based framework for grant selection
- Financial reporting procedures in place for all grant recipients and regular reviews of current projects and staged payment contingent upon progress
- Obligations to comply with anti-bribery and business ethics made clear to all staff and a Business Ethics and Bribery Prevention clause is included in all grant agreements
- Detailed annual budget
- Monthly comparison of actual results with budget, previous years and forecasts
- Review of financial systems
- Business continuity planning
- A formal agenda for Directors' meetings, with professional advice on significant issues
- Established organisational structure and lines of reporting
- Authorisation and approval levels
- Business continuity planning and crisis plan is in place. In 2020 the contingency planning was updated for Dogs Trust Worldwide as a result of Covid-19.

It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

### Trustees' responsibilities in relation to the financial statements

Dogs Trust Worldwide's trustees (who are also the directors of Dogs Trust Worldwide for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires Dogs Trust Worldwide's trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that Dogs Trust Worldwide will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of Dogs Trust Worldwide and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of Dogs Trust Worldwide and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

In so far as the trustees are aware at the time of approving our trustees' annual report:

- there is no relevant information, being information needed by the auditor in connection with preparing their report, of which Dogs Trust Worldwide's auditor is unaware, and
- the trustees, having made enquiries of fellow directors, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This report has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

By order of the board of trustees

**Graeme Robertson**

Chairman  
4 May 2020

# Independent Auditor's Report to the member of Dogs Trust Worldwide

## Opinion

We have audited the financial statements of Dogs Trust Worldwide ("the Charitable Company") for the year ended 31 December 2019 which comprise the Statement of Financial Activities, the Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 December 2019 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charitable Company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions related to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charitable Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## Other information

The other information comprises the information included in the Report and Accounts, other than the financial statements and our auditor's report thereon. The other information comprises: Report of the Trustees. The Trustees are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report prepared for the purposes of Company Law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report, which is included in the Trustees' Report, has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

## Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

## Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Jill Halford (Senior Statutory Auditor)

For and on behalf of BDO LLP, Statutory Auditor  
London  
4 May 2020

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# Dogs Trust Worldwide

## Statement of Financial Activities

for the Year Ended 31st December 2019

	Notes	2019 £	2018 £
<b>Income</b>			
Grants and donations	3	4,242,843	3,924,928
<b>Total income</b>		<b>4,242,843</b>	<b>3,924,928</b>
<b>Expenditure</b>			
Expenditure on charitable activities	4	4,185,480	3,764,058
<b>Total expenditure</b>		<b>4,185,480</b>	<b>3,764,058</b>
<b>Net income</b>		<b>57,363</b>	<b>160,870</b>
Other recognised losses	1	(64,494)	-
<b>Net movement in funds</b>		<b>(7,131)</b>	<b>160,870</b>
<b>Reconciliation of funds</b>			
Total funds brought forward		273,700	112,830
<b>Total funds carried forward</b>	8	<b>266,569</b>	<b>273,700</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities. All gains and losses relate to unrestricted funds.

The notes on pages 22 to 26 form part of these financial statements.

# Dogs Trust Worldwide

## Balance Sheet

for the Year Ended 31st December 2019

Registered company number: 9365971

	Notes	2019 £	2018 £
<b>Current assets</b>			
Debtors	6	300,257	447,485
Cash at bank and in hand		11,526	12,465
<b>Total current assets</b>		<b>311,783</b>	<b>459,950</b>
<b>Creditors: amounts falling due within one year</b>	7	<b>(45,214)</b>	<b>(186,250)</b>
<b>Total net current assets</b>		<b>266,569</b>	<b>273,700</b>
<b>Total net assets</b>		<b>266,569</b>	<b>273,700</b>
<b>The funds of Dogs Trust Worldwide:</b>			
Unrestricted funds	8	266,569	273,700
<b>Total Charity funds</b>	8	<b>266,569</b>	<b>273,700</b>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The notes on pages 22 to 26 form part of these financial statements.

The financial statements were approved by the Trustees and authorised for issue on the 4 May 2020:



**G. Robertson**  
Chairman



**J. Monteith**  
Honorary Treasurer

# Notes to the accounts for the year ended 31st December 2019

## 1. Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

### Basis of accounting

The financial statements have been prepared under the historical cost convention. The financial statements have been prepared in accordance with the Charities Statement of Recommended Practice (SORP) FRS 102 – ‘Accounting and Reporting by Charities (2019)’ published in 2019, the Companies Act 2006 and applicable accounting standards.

There are no material uncertainties about Dogs Trust Worldwide’s ability to continue as a going concern, as Dogs Trust has expressed its willingness to support the work of Dogs Trust Worldwide and grant commitments are not made until funding is secured.

### Going Concern

In December 2019, disease Covid-19 caused by a coronavirus started circulating across the world, and was declared a pandemic in March 2020.

This has caused a significant change to the activities and results of the charity and its partner organisations during 2020, and the proposed grants are being assessed to determine whether funding is still required and whether priorities have changed for funding. All of the grant expenditure is non-contractual and therefore future payments can be reduced or removed if the Trustees deem necessary.

Given the strength of the balance sheet, the annual grant provided to Dogs Trust Worldwide by Dogs Trust, and the very low fixed cost base, the Trustees believe that, while an amount of uncertainty exists, this does not pose a material uncertainty that would cast doubt on the charity’s ability to continue as a going concern. The Trustees therefore consider it appropriate for the accounts to be prepared on a going concern basis.

### Critical accounting estimates and judgements

To be able to prepare financial statements in accordance with FRS 102, the trustees are required to make certain estimates and judgements that have an impact on the policies and the amount reported in the annual accounts. The estimates and judgements are based on historical experiences and other factors including expectations of future events that are believed to be reasonable at the time such estimates and judgements are made. There are no estimates deemed significant in the financial statements.

### Income

Income is recognised in the financial statements when Dogs Trust Worldwide is legally entitled to the income, receipt is probable, and the amount can be quantified with reasonable accuracy.

### Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure on charitable activities includes the costs of grants and their associated support costs.

### Grant expenditure

Grants payable are accounted for as expenditure in the year in which a binding commitment to make payment is entered into with the recipient. Expected future grant payments to partner organisations, if conditions are met by the recipient as the grant falls due, are disclosed in note 9.

### Allocation of support costs

Support costs include office costs, finance, personnel, payroll and governance costs which support the grant programmes and activities. These costs have been allocated to expenditure on charitable activities, on the basis of direct expenditure.

### Foreign Currency

Foreign currency transactions are translated at the rates applicable on the transaction date. Foreign currency monetary assets and liabilities are translated at the rate of exchange ruling at the balance sheet date. All differences are included in the SOFA as other recognised gains or losses. This amounted to £64,494 in the year.

### Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### Creditors and provisions

Creditors and provisions are recognised where Dogs Trust Worldwide has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

### Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of Dogs Trust Worldwide.

### Cash Flow Statement

Exemption has been taken from preparing a cash flow statement on the grounds that Dogs Trust Worldwide qualifies for the Reduced Disclosure Framework.

### Taxation

Dogs Trust Worldwide is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

## 2. Legal status of Dogs Trust Worldwide

Dogs Trust Worldwide is a company limited by guarantee and has no share capital. In the event of Dogs Trust Worldwide being wound up, the liability in respect of the guarantee is limited to £10 per member of Dogs Trust Worldwide.

## 3. Income from donations and legacies

	2019 £	2018 £
Grants	4,204,592	3,880,166
Donations	38,251	44,762
	<b>4,242,843</b>	3,924,928

The grant income relates to a grant received from Dogs Trust (see note 10) in support of the activities of Dogs Trust Worldwide.

## 4. Analysis of expenditure on charitable activities

	Grants £	Activities undertaken directly £	Support costs £	2019 Total £	2018 Total £
Grant giving	3,534,627	413,295	114,246	4,062,168	3,612,482
ICAWC Conference	-	70,343	2,036	72,379	99,772
Training programmes	-	49,500	1,433	50,933	51,804
	<b>3,534,627</b>	<b>533,138</b>	<b>117,715</b>	<b>4,185,480</b>	3,764,058

Support costs totalling £117,715 (2018: £89,814) have been allocated across the activities on the basis of time spent by staff supporting the various activities. These costs include cost associated with IT, HR, finance, and other central functions.

#### 4. Analysis of expenditure on charitable activities continued

Grants are expenditure commitments to the following organisations:

Organisation/Project	Delivery Country (Unless UK)	2019 £	2018 £
WVS - Mission Rabies	India	1,095,584	1,067,000
Soi Dog Foundation	Thailand	593,000	369,000
Dogstar Foundation	Sri Lanka	312,556	-
Dogs Trust USA	USA	256,119	128,000
WVS - International Training Centre	India	250,000	250,000
WVS - International Training Centre	Thailand	220,000	162,000
Aware Trust	Zimbabwe	152,560	36,000
Mayhew Animal Home	Afghanistan	140,000	95,000
BAWA	Indonesia	101,889	64,000
Forgotten Animals	Russia	46,634	-
Help in Suffering	India	38,624	-
Animal Nepal	Nepal	29,683	22,000
WW IAHP	Australia	29,593	-
GAAP	Guatemala	30,135	-
ARPOL	Lithuania	29,061	27,000
SPAW	Kingdom of Tonga	27,652	-
Fundacion Amici Cannis	Ecuador	21,674	-
FOMAW	Mexico	18,658	25,000
Alliance of Animals and People (AAP)	India	17,176	12,000
NSPCA	South Africa	15,246	60,000
IRS	Ukraine	14,356	-
LAPA	Russia	12,975	16,000
Funda Nenja	South Africa	11,500	-
Buckaroo MNI	South Africa	9,505	-
UVP	Slovakia	8,752	-
Pomujre SPA	Slovenia	9,134	-
Animal Friends of Croatia	Croatia	9,302	-
FIAPO	India	5,678	58,000
Animal Rights Committee	Georgia	5,790	-
Obhoyaronno	Bangladesh	6,132	46,000
MBWA	Tanzania	3,762	-
EVAC	Egypt	4,542	-
SPCA Malta	Malta	-	150,000
Fido Fixers (SNAP)	USA	-	121,000
Blue Paw Trust	Sri Lanka	-	60,000
Animal Refuge Kansai	Japan	-	53,000
Cook Islands SPCA	Cook Islands	-	52,000
SPCA Malta	Malta	-	150,000
Other International grants		7,355	103,710
		<b>3,534,627</b>	<b>3,126,710</b>

Fees payable for the audit of the annual accounts were £8,000 (2018: £5,000). This cost was borne by the parent, Dogs Trust.

#### 5. Analysis of staff emoluments

	2019 £	2018 £
Salaries and wages	267,532	249,173
Social security costs	28,302	26,822
Pension costs	30,674	27,392
	<b>326,508</b>	<b>303,387</b>

There were no employees in 2019 and 2018. No employees are contractually employed by Dogs Trust Worldwide but a recharge is made from Dogs Trust.

None of the Trustees, or any person connected with them received any remuneration during the year. One trustee was reimbursed for expenses totalling £200 in the year (2018: four trustees were reimbursed £2,014), covering travel, subsistence and accommodation. No expenses were paid directly to third parties on behalf of trustees (2018 – none).

#### 6. Debtors' analysis

	2019 £	2018 £
Amounts owed by related parties (note 10)	283,593	402,251
Prepayments and accrued income	16,664	45,234
Total debtors	<b>300,257</b>	<b>447,485</b>

#### 7. Creditors' analysis

	2019 £	2018 £
Accruals and deferred income	45,214	186,250
Total creditors	<b>45,214</b>	<b>186,250</b>

#### 8. Analysis of charitable funds

	Balance 1 Jan 2019 £	Income £	Expenditure £	Transfers £	Funds 31 December 2019 £
General fund	273,700	4,242,843	(4,249,974)	-	266,569
<b>Total</b>	<b>273,700</b>	<b>4,242,843</b>	<b>(4,249,974)</b>	<b>-</b>	<b>266,569</b>
	Balance 1 Jan 2018 £	Income £	Expenditure £	Transfers £	Funds 31 December 2018 £
General fund	112,830	3,924,928	(3,764,058)	-	273,700
<b>Total</b>	<b>112,830</b>	<b>3,924,928</b>	<b>(3,764,058)</b>	<b>-</b>	<b>273,700</b>

## 9. Grant Commitments

As at 31 December 2019, the following payments to partner organisations are expected, if conditions are met by the recipient as the grant falls due:

	2019 £	2018 £
Within one year	1,272,000	751,103
Between one and five years	325,000	520,000
	<b>1,597,000</b>	<b>1,271,103</b>

## 10. Related party transactions

The trustees consider Dogs Trust to be a related party (see note 11). A grant of £4,204,592 (2018: £3,880,166) was received from Dogs Trust during the year. Costs, including payroll, of £650,853 (2018: £637,000) were recharged from Dogs Trust during the year. Dogs Trust Worldwide was owed £283,593 (2018: £402,251) by Dogs Trust at the year end.

Grants totalling £256,119 (2018: £128,000) were paid to Dogs Trust USA, a non-profit entity (a registered 501 (c)(3) in the USA) whose President is the Chief Executive Officer of Dogs Trust. Of this amount none was outstanding at the year end (2018 - none). Dogs Trust Worldwide was owed £91,000 (2018 - £nil) by Dogs Trust USA at the year end.

Grants totalling £593,000 were paid to Soi Dog Foundation, a charity whose trustees include Mr P Daubeny, the Vice Chairman of Dogs Trust Worldwide in 2019. Of this amount none was outstanding at the year end.

Grants totalling £1,095,584 (2018: £1,067,000) were paid to Mission Rabies, a charity whose trustees include Mr P Daubeny, the Vice Chairman of Dogs Trust Worldwide. Of this amount none was outstanding at the year end (2018 - none).

## 11. Controlling party

Dogs Trust Worldwide is controlled by the board of trustees. As the majority of trustees are also Council members of Dogs Trust, the trustees consider the parent of Dogs Trust Worldwide to be Dogs Trust (charity number 227523). The primary objective of Dogs Trust is to work towards the day when all dogs can enjoy a happy life, free from the threat of unnecessary destruction. Copies of the Dogs Trust consolidated accounts, which include the results of Dogs Trust Worldwide on a line by line basis, are available from [www.dogstrust.org.uk](http://www.dogstrust.org.uk).

## 12. Post balance sheet events

In December 2019, disease Covid-19 circulating across the world, and was declared a pandemic after the reporting date of these accounts, in March 2020.

The activity of the charity is expected to be reduced in some areas over the coming months, responding to the recommendations and requirements from the UK government. However, there is no impact on the 2019 balance sheet, and there are currently no material changes to planned activity.

Opposite: Making Friends, Dhaka, Bangladesh  
Credit: Obhoyaronno Bangladesh Animal Welfare Foundation, Allison Joyce



## REGISTERED ADDRESS

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